LEADERSHIP WEBINAR SERIES

EVERYONE WINS WHEN THE LEADER GETS BETTER!





Frank Sawver



Chris Klay

CEO **Tiller-Hewitt HealthCare Strategies**

Tammy Tiller-Hewitt

President & CEO Lake Charles Memorial Health System

Senior VP Operations **Trinity Health Oakland Hospital**

President & CEO Cox Medical Center - Branson

William Mahonev

President & CEO HSHS St. Elizabeth's Hospital

Top Alarming and Amazing Leadership Lessons

Top Performing Leaders sharing the Good, the Bad, and the Awesome Lessons Learned in 2022



TILLER ---- HEWI







LEADERSHIP WEBINAR SERIES

Tackle Your Top 2022 Leadership Challenges The Reason Your Growth Strategies Fail Burnout - Rescue Your Physicians & Yourself Physician Retention Strategies That Work Top Alarming & Amazing Leadership Lessons

tillerhewitt.com/2022webinars



TILLER - HEWITT HEALTHCARE STRATEGIES



THE LEADERSHIP LENS

LEARNING FROM THE LEADERS OF Yesterday | Today | Tomorrow

Amazon Audible



Google

Podbean

Spotify

Stitcher





WWW.TILLERHEWITT.COM/PODCAST





2023 Virtual Workshops

Physician Liaison Training

3-Day Workshops Feb. 7-9 | May 16-18 Aug. 15-17 | Oct. 24-26

Comprehensive consultive sales training with live instruction, videos, role-playing and interactive exercises. You'll gain practical, proven techniques for immediate application.

tillerhewitt.com/virtualtraining



YEARS

Liaison Team Leaders

2-Day Workshops

April 18-19 | November 7-8

A workshop for Leaders or Aspiring Leaders of Outreach and Liaison Teams. This workshop provides proven techniques and tools to hire, train and lead a successful team of professionals.

tillerhewitt.com/managertraining

WORK WITH HEALTHCARE LEADERS TO CONSISTENTLY DELIVER STRATEGIC GROWTH AND MEASURABLE RESULTS



GrowthStrategies^{*}

ASSESSMENT, DEVELOPMENT & IMPLEMENTATION

Hospitals + Healthcare Systems + Physician Organizations



Operational Assessments – Strategic Growth Planning – Process Improvement Service Line & Specialty Growth Development & Implementation

Network Optimization – Physician Engagement – Rapid Impact Strategic Growth Solution

PhysicianIntegration*

RAPID RAMP UP & LONG-TERM RETENTION

Physician & APP Integration Robust Onboarding/Navigation Mentorship Program Family/Community Integration

CASE STUDIES IN THE APPENDIX

LiaisonProgram*

ASSESSMENT, DEVELOPMENT & IMPLEMENTATION

Business Development & Physician Liaison

- Program Assessment
- Program Redevelopment
- Program Development & Implementation
- Corporate & Public Training Programs

LiaisonTraining*



TrackerPLUS*

INTELLIGENCE & PRM PLATFORM

PRM Tracking Software Market Intelligence Referral Data Management Issue Resolution Tracking

TILLER-H

DEM

EVERYONE WINS when the leader gets better, because when the leader gets better **EVERYONE GETS BETTER!**





INNOVATION VS. IMITATION





LEADERSHIP WEBINAR SERIES

EVERYONE WINS WHEN THE LEADER GETS BETTER!











Tammy Tiller-Hewitt

Devon Hyde

Frank Sawyer

er Willia

William Mahoney

Chris Klay

CEO Tiller-Hewitt HealthCare Strategies President & CEO Lake Charles Memorial Health System Senior VP Operations Pres Trinity Health Cox M Oakland Hospital -

President & CEO Cox Medical Center - Branson - Branson - Branson - Branson

Top Alarming and Amazing Leadership Lessons

Top Performing Leaders sharing the Good, the Bad, and the Awesome Lessons Learned in 2022



TILLER --- HEW

TILLER - HEWITT M HEALTHCARE STRATEGIES

Panelist Bios



Chris A. Klay, MHA, MA, PT, FACHE President and CEO HSHS St. Elizabeth's Hospital O'Fallon, IL

Chris Klay, MHA, MA, PT, FACHE, is president and chief executive officer of Hospital Sisters Health System (HSHS) St. Elizabeth's Hospital located in O'Fallon, III. He began this role in May of 2022 but has been with HSHS since 2009, where he served as the division director of rehabilitation services for the HSHS Western Wisconsin Division.

In 2017, he was named president and CEO of HSHS St. Joseph's Hospital in Breese, Ill., where he was successful in improving market share, colleague engagement outcomes, net patient revenue, expanding telemedicine services, and implementing numerous growth strategies including a new outpatient surgery center, a general surgery clinic, and expanded primary care operations. He also generated an increase of over \$11 million in inpatient services revenue from fiscal year 2020 to fiscal year 2021 resulting from effective provider recruitment, volume growth, and expense management.

Chris began his healthcare career as a physical therapist in 2000 and accepted his first leadership position with Cumberland Memorial Hospital in Cumberland, WI, in 2003.

Chris received his Master of Healthcare Administration from Ohio University and his Master of Arts in Physical Therapy from the College of St. Scholastica, Duluth, MN. He completed a fellowship with the Advisory Board Company in Healthcare Executive Leadership in 2015 and is a Fellow of the American College of Healthcare Executives.

A native of northern Wisconsin, Chris and his wife, Leslie, an educator at McKendree University, live in Breese, Ill., with their two sons, Caden and Cooper.



Devon Hyde, MBA

President and CEO Lake Charles Memorial Health System Lake Charles, LA

As a true strategist in healthcare executive management, Devon leads the way with innovation to win the day – every day with accomplishments in multi-site facility operations, quality and regulatory compliance, continuous improvements, and program management in ever-evolving healthcare environments requiring adaptability and decisiveness to succeed.

An action-oriented change leader and visionary, Devon uses the word excellence as a keyword to success to identify and deliver major restructuring projects, program enhancements, expansion of services, and innovative technology solutions for improved operations, reduced costs and to consistently meet – and often exceed – revenue growth and profitability goals.

Devon has demonstrated success in spearheading projects to increase cardiovascular, orthopedic, and robotic surgeries. Delivered admissions growth, enhanced hiring to provide a wider access for patients, and developed a program to increase patient, staff and physician satisfaction while ensuring continuous improvements in hospital operations.

An influential leads-by-example executive, Devon is proactive in fostering a culture of motivation, respect and accountability to produce topperforming teams with increased knowledge, and informed decision-making to enhance organizational success in alignment with business goals.



Frank Sawyer, MHA

Sr. Vice President Operations Trinity Health Oakland Pontiac, MI

Frank Sawyer has worked for the last 20 years in the healthcare industry, starting as an intern at IU Health's Methodist Hospital through his current role as a Sr Vice President of Operations at St. Joes Oakland in Pontiac Michigan. In addition to hospital operations leadership, Frank has experience in physician practice management, public health, and clinical service line strategy development.

Frank hails from Indianapolis, Indiana, and is a graduate of the Ohio University College of Business and Washington University in St Louis for his Master's in Healthcare Administration.

Reflecting on the past two decades in healthcare, and applying lessons learned from leading a hospital through a pandemic, Frank's areas of focus for the future include the following:

- 1) leveraging emerging technologies as a vehicle to improve healthcare delivery and patient outcomes.
- 2) elimination of healthcare disparities, particularly for people of color.
- 3) use of design thinking and principles to create a more customer-focused healthcare service that truly puts the patient first.

When not working in the healthcare space, Frank enjoys his time with his wife Katie and two kids, Grace and Austin, as well as golfing, cooking, and staying active outdoors.



William Mahoney, FACHE

Sr. Vice President Community Hospital GroupCoxHealthCox Medical Center Branson, MOCox Barton County Hospital, and Cox Monett Hospital

William Mahoney, who has more than 24 years of leadership experience in rural hospitals, began his tenure as President and Chief Executive Officer at Skaggs Regional Medical Center in January of 2010. He led efforts to find a strategic partner for the 159-bed facility to keep it relevant in the changing landscape of healthcare, and in 2013, Skaggs became a subsidiary of CoxHealth. In addition to his role at Cox Medical Center Branson, William became the Senior Vice President of the system's Community Hospital Group (CHG) in 2018. This position oversees CoxHealth's three rural hospitals: Cox Medical Center Branson, Cox Barton County Hospital and Cox Monett Hospital.

Before joining the hospital in Branson, William proudly served his country as a United States Marine, later earning his Bachelor's degree in Health Services Management from the University of Illinois and a Master's degree in Healthcare Administration from the University of Missouri. William served for five-and-ahalf years as President and Chief Executive Officer of Labette Health, a 109-bed county-owned acute care hospital in Parsons, Kansas. Prior to this, he worked six years as President and Chief Executive Officer of Wamego City Hospital, a 25-bed critical access hospital in Wamego, Kansas.

William has served on numerous state and local boards, including the Branson Chamber of Commerce and CVB board, hospital association boards in Kansas and Missouri, RBP 6 board, Skaggs Foundation Board, and the Taney County Poverty Commission board. An informative, engaging and energetic speaker, William regularly speaks to colleges and private businesses on servant leadership, employee engagement and healthcare. When he is not working to innovate rural hospitals, he enjoys spending time with his wife, Tammy, their ten children and nine grandchildren.



Tammy Tiller-Hewitt FACHE

Tiller-Hewitt HealthCare Strategies St. Louis, MO

Speaker, Amazon #1 Best Selling Author and Industry Leader in strategic market share growth, Tammy Tiller-Hewitt is the founder, president and chief executive officer of Tiller-Hewitt HealthCare Strategies, a leading healthcare solutions company that specializes in rapid strategic growth, physician engagement, new provider integration for rapid ramp-up and long-term retention, results-oriented professional sales and outreach team development.

Tiller-Hewitt is a Fellow of the American College of Healthcare Executives, the nation's leading professional society for healthcare leaders. She is also a board member of the Mid-America Healthcare Executives Forum, receiving the 2021 ACHE Recognition Award for her professional contribution to healthcare management excellence through volunteer service to ACHE.

TILLER - HEWITT M HEALTHCARE STRATEGIES

Solution Appendix



Lead Like it Matters

TRANSFORMATIONAL LEADERSHIP

POWERED BY TILLER-HEWITT HEALTHCARE STRATEGIES



Strategic Growth Readiness Assessment | Maximize Rapid Impact & Results

Tiller-Hewitt Healthcare Strategies has built the industry-leading process for assessing, developing and implementing auccessful, attrategic growth programs. Our team delivers the data, attrouture and resources to generate strategic, rapid impact growth by finding hidden capacity, eliminating barriers to access, mitigating leakage and generating strategic referrals.

100% Of our assessments uncover substantial near-term strategic growth opportunities.

Which of these key findings from our Strategic Growth Readiness Assessments sound familiar?

- Lack of relevant data, insights and strategy
- Lack of internal collaboration and communication
 Inefficient physician relationship manager (PRM)
- Lack of stakeholder engagement and buy-in
 Access and capacity barriers in key service lines
- Lack of marketing collaterals and referral tools
- Operational and practice-level silos
- Ineffective physician liaison / outreach program
- Staffing shortage, burnout and turnover
- Inability to measure outreach return on investment
- Statting shortage, burnout and turnover



Our extensive data analysis, stakeholder surveys and interviews engage key physician, leadership, clinical and operational stakeholders to gain early buy-in, plus quantitative and qualitative insights related to:

 Access, Capacity and Throughput 	 Care Consolidation / Outmigration 	 Geographic Footprint
 Transition of Care Process 	 Referral Process and Workflow 	 Marketing / Referral Tools
 Referral Data and Utilization 	 Physician Relations and Retention 	 Physician Liaison Program / Tr Competencies

Assessment Deliverables

In partnership with leadership, Tiller-Hewitt will deliver a robust, rapid impact strategic growth playbook:

- Priority Service Line Growth Plans
- Physician Marketing and Referral Collateral
- Provider Level Referral / Productivity Data Analysis
 Physician Sales, Outreach and Integration
- Access and Capacity Rapid Cycle Process Improvement
 Physician Relationship Manager (PRM) platform

Rapid Results



866-651-8701

Engaging our gold standard implementation and management services guarantees immediate, off-the charts results and return on investment - even as the assessment is underway.

"Being skeptical at first, we immediately saw the high degree of engagement of our stakeholders and value of the 'slam dunk' results following close behind."

- CEO CHRISTUS St. Michael Health System

"Based on past success working with Tiller-Hewitt, I knew they would energize our team, gain early buy-in, and spark collaboration."
- President & CEO, Archbold Medical Center

- President & GEO, Archbold Medical Cen

For more information, please visit us online, call or email info@tillerhewitt.com

www.tillerhewitt.com

	TILLER-HEWITT SOLUTIONS								
HEALTHCARE STRATEGES ORGANIZATIONAL NEEDS & CHALLENGES	Strategic Growth Readness Assessment	Stratego Growth Accessment. Pisming & Execution	Service Line Growth & Development	Provider Integration Program Rapid Physician Ramp-up & Retention	Physician Liaison Program Assessment * Development * Implementation	Sales Training Professional Consultative Needs Based	Lean Process Improvement - Focused for Strategic Growth	trackerPLUS Physician Relationship Management & Intelligence Platform	Network Integrity Data
Access, Capacity, Throughput Challenges	~	~	4				V		
Business Development	V	~	~		~				
Employed Physician Referral Leakage Mitigation	1			~	~		~		
Financial Losses (Organizational and Physician Enterprise)	~		~						~
Issue Resolution Tracking / Accountability			1		~			~	
Market Intelligence					~			~	V
Market Share Data									V
New Physician & APP Onboarding / Integration				1	~				
Network Integrity - Care Consolidation	1	~			1		V	~	V
Outmigration in Key Specialties	1	1	1		~	1	1	~	1
Physician & APP Mentorship				~			1		
Physician & APP Recruitment	√			1	1				
Physician & APP Retention				~					
Physician Camaraderie and Mentorship				~	~				
Physician Engagement	~			~	~				
Physician Liaison Program Redevelopment	~	~			~			~	~
Physician-Hospital Relations	~	~	~		~			~	
Rapid Ramp-up of New Physicians & APPs			~	1	~		~		
Referral Data (Internal & External)								~	4
Service Line Development	4	~	~		~		~		
Specialty & Service Line Growth	~	~	~		~				
Strategic Growth Plan Development	1	~	~		~				~
Strategic Market Share Growth		~	~		~				V
Strategic Plan Execution		~	~		~	1			1
Training for Leaders of Physician Liaisons / Outreach Teams					~	~			
Training for Physician Liaison/Outreach Teams					~	1			

866-651-8701

www.tillerhewitt.com



TILLER-HEWITT RESULTS

TILLER---HEWITT"

CASE STUDY

Strategic Growth Readiness Assessment Tees Up \$122 Million Revenue Growth

Tiller-Hewitt's Strategic Growth program generated rapid results and sustainable growth by:

- . Engaging stakeholders in a collaborative process to achieve buy-in
- Identifying and solving access and capacity barriers
- Prioritizing service line strategy development
- . Executing a nationally recognized professional physician outreach program



ARCHBOLD

with Tiller-Hewitt, I knew they would energize our team, gain early buy-in and spark collaboration.

They helped us quickly identify and eliminate access and capacity barriers, then develop and execute rapid growth strategies that produced immediate results. We're now equipped with better tools and hardwired as an organization driving sustainable

strategic growth."

Darcy Craven Archbold Medical Center

www.tillerhewitt.com

Challenge

866-651-9701

Across the nation, healthcare organizations are experiencing challenges that erode market share and impede strategic growth. They're battling access and capacity issues, an influx of local competitors, crippling workforce shortages and dramatic shifts in how and where care is delivered.

To prepare for and execute the rapid recovery of strategic business, the leadership team of Archbold Medical Center, a fourhospital health system serving South Georgia and North Florida, recognized the need for a strategic partner to help them:

- Assess growth readiness with an objective lens
- Prioritize and develop service line growth strategies
- Identify and remove access and capacity barriers
- Achieve medical group engagement and alignment
- Improve physician hospital communications and relations Better accommodate the resulting increase in referrals

Address the changing dynamics of demand

Increase awareness and utilization of their services

Integrated Approach to Strategic Growth Readiness Tiller-Hewitt combines robust methodologies proven to identify and drive rapid results, drive collaborative, cultural change; and hardwire an organization for continuous improvement and strategic growth.

Complete Strategic Growth Continuous feedback loop Readiness Assessment ATA ANALYTIC. Launch Physician Hospital Develop Rapid Growth Strategy Relations (PHR) Council TILLER Communicate & Socialize Rapid Growth Strategy Build & Deploy Sales/Outreach Program PAMPLATFORM

Archbold engaged Tiller-Hewitt HealthCare Strategies to assess, design and execute a high-performance, rapid impact

solution to improve access and drive network optimization, physician engagement, patient retention and strategic growth

Enhance Access & Capacity ₹₽° Launch Key Service via Process Improvement Events Line Growth Teams

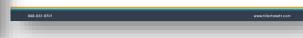
Strategic Growth Readiness Assessment

Tiller-Hewitt started by engaging key stakeholders and conducting deep data analysis to determine if the current state of access, capacity, clinical staffing, and geographical expansion potential met the criteria to support desired arowth.

TILLER . HEWITT

Solution

- · Nearly 300 Archbold stakeholders participated in the survey and interviews - including approximately 100 physicians and APPs - representing the key clinical and administrative roles that influence the patient and provider experience along the entire continuum of care.
- . Using timely and relevant internal, external and practice referral data, Tiller-Hewitt identified historical referral patterns and opportunities to quickly mitigate leakage and drive strategic service line and system growth initiatives.



Professional Outreach Program

Professional Outreach Results

Moving into the execution phase. Tiller-Hewitt launched Archbold's Professional Outreach Program. This is a powerful differentiator, with liaisons trained to be trusted advisors - and engines of strategic growth and performance improvement - who deliver higher-value solutions to physicians and their

TILLER-I-HEWITT™



Structured the physician outreach program

adi

-

Tra

Re

Th

Recruited and trained results-oriented

Face-to-Face Calls on Addedto

TILLER--HEWITT"



Internal teamwork and · Access: Scheduling and referral processes to health system and collaboration: Communication among key departments and

 Data: Timely, relevant internal and external data for faster reaction to Marketing and Sales Tools:

Method

Access & Referral

 Sales/Outreach: Awareness of key services and issue resolution Specialty Referral Process Improvement

25

Imaging Performance Improvement Event

25 \rightarrow

Double-Digit Imaging Growth

378

recruitment, rapid ramp-up and long-term retention Strategic Growth Playbook

Physician engagement: Alignment.

As a strategic growth company, Tiller-Hewitt collaborated with Archbold's operational and clinical teams to uncover or creat best practices to optimize access and referral processe

- Create Priority Service Line Growth Plans Tiller-Hewitt's assessment prioritized service lines that
- aligned with the organization's current strategic vision and were best positioned for growth with limited operations
- intervention. They lauched cross-functional Service Line Growth teams to:
- Identify opportunities for strategic growth
- Target providers aligned with care consolidation and strategic growth goals
- Equip offices with patient education, specialist information and referral tools
- Develop leadership accountability protocols

Identify & Implement Priority Process Improvement Projects

Tiller-Hewittalso identified areas where process improvement [PI] projects were needed to enhance access and capacity. Lean value stream mapping uncovered 378 duplication and bottlenecks in 25 disparate medical specialty referral

To improve the imaging referral process, Tiller-Hewitt forme a cohesive team of 25 people - representing every physician

INCREASED

INCREASED Outpatient MRIs This resulted in double-digit imaging growth, with an increase of 19% in outpatient MRIs and 22% in outpatient CTs in the

TILLER--HEWITT™ HEALTHCARE STRATEGIES

- Early Engagement and Buy-In



TrackerPLUS PRM SOLUTION

TrackerPLUS⁺

POWERED BY TILLER-HEWITT HEALTHCARE STRATEGIES

EMR Referral and Volume Data Dashboard	Track the areas of the highest growth and greatest declines by specialty and provider.	Filter all data points by hospital, provider, liaison, and time period to track individual efforts.	Quickly identify shifts in referrals and volume by specialty and provider.
Issue Resolution & Opportunity Management	Immediately record and report in field issues /opportunities.	One-click escalation of issues to responsible leaders	Automatically monitor reporting of issue resolution progress. (Solved/Open)
Liaison Activity Dashboard	Customize the dashboard with widgets and graphs.	Review issues and encounters per liaison.	Click-through for more details.
Physician / Practice Demographic	Prelosd all demographic information based on provider master.	Filter by any demographic data point.	Make real-time edits as changes are found in the field.
Physician Relationship Management Call / Data Tracking	Enter encounters, activities and issues simultaneously in seconds.	Web based and mobile optimized – work from a phone, tablet or computer.	Spend less time documenting and more time with physicians.
Pre-Call Planning	Fast pre-call planning process that converts to encounter note	Eliminate redundant, manual entries.	Quick reference of current initiatives and referral volume.
Reporting	Track activity and measure ROI with robust reporting.	Download monthly reports for internal referral and volume data	Download into PDF for quick print or Excel for further manipulation.
Stark Tracking Non-monetary Compensation Tracking Capabilities	Easily track physician expenditures.	Allocate by number of providers in attendance related to expenditure	Produce provider summary and detailed by-provider reports.
Timely & Relevant Internal Referral & Volume Data	Import internal referral and volume data monthly for easy access and rapid response.	Data-driven physician targeting and prioritization of outreach activities.	Track and report ROI or liaison outreach efforts
Track Action Items	Set up reminders associated with action items. (Birth dates, deadlines, due dates, next call, etc.)	Filter electronic to- do lists by date and completion status.	Build accountable action plans for issue resolution.

TrackerPLUS*

INTELLIGENCE & PRM PLATFORM

A Faster, Better Physician Relationship Management Solution

Equip your team with powerful tools for strategic growth. The **TrackerPLUS** Intelligence and Physician Relationship Management (PRM) platform makes it faster and easier to drive revenue and demonstrate value. You will be more effective as you develop and execute your organization's strategic growth and physician engagement initiatives.

Other platforms burden hospitals and physician organizations with lengthy implementations and minimal ongoing support. Tiller-Hewitt delivers stress-free implementation and a team of subject matter experts who provide comprehensive ongoing referral pattern review, liaison workflow expertise and strategic guidance to help you maximize your outreach efforts. Focus on Strategic Growth and Accountability with Data Insights



"By far the most user-friendly system I have seen in over 10 years as a physician liaison and working with liaisons across the country. The customization and customer support are second to none!"

"Liaisons always need more time in the field. This makes it easier to keep everyone on the same page, initiatives moving forward and issues getting resolved."



866-651-8701

www.tillerhewitt.com



Growth Strategy Physician Integration

Long-term retention starts way before and goes way beyond recruitment

- **01** | Rapid Ramp-Up Internal Collaboration
- **02** Provider Mentorship Program
- **03** Family Integration Program
- **04** Long-Term Engaged Productive Providers

IEWITT

ILL	ER		VITT	×		TILLER
SE ST	IDY onboard	PLUS'	Improves Cri	gegement.	Productivity And Retention	Speed Up Pl Prilip Dethess Ter
served of Restau	dator, adapachists 6. Tida la Barantera 6. Norana in fair actor ardens of their actor	a fainth car	Couples Children's A measures to all she		Dayton Children's	HealthLe
tosphitti, t lina Fie 20	and rescaled, frame in menging hits a produ- 2000 babies, shifting-	cities and as			Children's	Rewinding its pro-
	Buy and communication systems into their pro-	of harders a			 result Accelerate surple came everywarded of baryTone proglatelial 6 "The resonanting staff was invalid. 	Hereig physiolises in di while they card one pa
ere - the la	the observation that - has observating proto the protocol and second in terms of high largest	the seat from	manual segmenting a	dipati kan	High-Aptitis Terr true search transition; all keep prhysicitieres in Teer Trongottal.	This is expectedly to ele- mentant. Belly provide
a loss in	e lick of access and a different bringht and offerent bringht and optimized and bring physical and bring	Property of the	A is departments of Denotons of Depter	COMPANYA,	nulling not a method pains, and accounted by it or endowed by addition Taylow Oxideents have be endowed by process if gave 8 - 40° "Orientation way vegetimed, was also to pertires the classr gateby"	The process of orders background disciplination to interfoculation of an physicilar combing to systeme big money. In a later when much a
roach to pt	Alliad the lases is com-	d antonigation photosy (ine o mogeneri, coli	. Through a regist in specification and in fool is relation, and	processed events of families		reportantly is storter rescarcies and any front of Reportant of the storter of the sector of pression of Day president of the sector
iding plays in large and mailer	the Burthentig and re- fact particul wave on	All had for o	s of the resulted state expandently used also	For the orderand		part of a revaing of the Accorp the money or physician integrations physicians, All of these
	is regleranted order a reduction is conduct is [reactive and red				a witten finn finn inne ynwra. Towir maintanolleg etting physiologen anwideg at haf pendae floty	that it was at answ who Marky Etgenetication
-	10	ĩ		100	-	Creat big protiners with the with the separate pro- tion while the number of monthy structure and
				111	• Reading 2015	Asother tactic to ed and the Official good a formacionalis task, in
-	÷.	*			176	"Silve are allowed with which happent Curling and threy've trying to get the

y the Price	CASE STUDY Real-to-Case
	Challenge
neuron, and approved to see	Fing these flat is and with an investigation of the lattice of the second theory of the particular participants' for the second the second second the second sec
dt" för Dayton Chlidten's Hospital and dett fanliss to love, joging tren	Situal operations, because communications untrafficial experimences and such a features inter-related measures of developments, here and of relation interviewing of developments. Neverther
contribute particular, they're is disagon	United that applications on the provided that the end can a field Characteristic start by United States their providence (super transfer another them not available that is a providence (super states) and the start of the start of the states).
"Since where and well in costs	Codergas contrast to they arguitable a
etgenboliens, X's up to an to help them under/stand the units opportunity to say tig or loss	 And a second spin cost which is and with the every point on the spin of the incost standard content of the second s
hape if we don't do ordinarding effectively"	 Website program investigated and copies trains are exceptioned and polysialized, an ordered a service insufficient discontenting of so-
Over the other Office The Factor factor for the Strengton	 Last of adult data data begin react the react production correction to other.
an ontroarding process wellion came as	 Expandition out to try constitution as singligent, any environment outperson
in an Destination 2020. I the hospital abroad for officing, as well as	 Define all ing hadron lipse they received to and its inclusion, and to Wowe'll derived
Inpession expensional and particularity with and personal source Cotting wheat search began to 2014.	The frequence Chard Handham Officient of Color Hand with the Index logical Physicians are in their error and the Color Manufacture of the Officient of Chard Handham, Harrin solution means of Physicians, Harrin solution in approximation of the Index solution and the Index down in their and the Index solution and the Index down in their and the Index solution and the
eliter hauge number of statestnoitens knocked of teeing athle to one patternin, Colley ways, to happen its succession's They can happen:	t beinen der the besteriet of der bei
NOT PRODUCE PRODUCE TO A DESCRIPTION	 Allow Personalization of station
rstando tese critical twelr rsinits in thet goal. A single cogis inte la inst simply completing	 Increase the anisylation of parameters of grapherer
	 Discriminant is with out politicity
12 of Tiller-Health Healthcare Bindleyes, nige, "Sveryours jugging on much and Office orbital opportunity to win log or hear	

ASE STUDY Heat to Close Conserving Equilia Improved in	latestics and Parformance		
Challenge			
In the low care is a simulation would have the same are inter-children in the advance of the same are interested as the proceed product as a low con- tain isolated and properties of the same are interested production and the same and the same are interested as a same are interested as a same and and a same are interested as a same are interested as a set of the same and the same are interested as a same are interested as a set of the same and the same are interested as a same are interested as a set of the same and the same are interested as a same are interested as a set of the same and the same are interested as a set of the same and the same are interested as a set of the same and the same are interested as a same and the same are same are same are same are same are same are	CHRISTUS, ST. MICHAEL Health System		
And spinotens, before communication channels and wraces and the se- station of spinoteneous and successing the protocol spinoteneous and serving the control and related masses of device the protocol spinoteneous. The new converter the solution invaries which energy of the second the time of the masses. The new converters and the time invaries which energy of the second spinoteneous that a second spinoteneous and the second spinoteneous and the second spinoteneous spinoteneous and the second spinoteneous and the second spinoteneous spinoteneous and the second spinoteneous spinoteneous and the second spinoteneous spinoteneous spinoteneous spinoteneous spinoteneous and spinoteneous spinoteneous spinot	Julie		
has the contract hardware begins. See to be equivalent of the constructions is can be definitioned as well in the order of the definition of the construction of the energy exciting is captor in an excitation to the energy and the definition of the of construction the long one excit values of the long as energy as its segment long intervi- tion of the definition of the excit values of the long as energy as its segment long in term.	PHYSICIANS		
Nothing an economic to other any press for an economical and a further some	Water State and State and		
An theory of the local shaft of the full of the composition is not complete the property of the local statistical data with templete and the program in	orms children som tim trigt ingena af el gager mit of sur conten orders and sales of the sales mark watch		
We have a signer content and captor training for its Modern training to the second schedure share second schedure and second schedure of the schedure of the schedure schedure second schedure of the schedure schedure of the schedure schedure of the schedure schedure schedure schedure of the schedure	Salargaine artes? Displayaine		
Part of an interaction designs and the contraction and model plan of different previous and excelsion of the contraction of the set	Available character characterized of cardinal and characterized periodical constraints that are provided a transmission		
Executive set to try, repairment and the malicial of predication of the silvergreat aspects by research of a rest of the total type.	received in the second for cyclic of hid topic memory with complexity		
Deviasi ding hadro tipo dhe necessa ny ango sport to the C-Salte, colleagues and to terrarily and collected strates the areas a angege metric of Adortion.	nokonina and ana/or mentyr Ingenes (nat mained/the		
In a fragment Charl Markov (Mourier O - 6403 T-12). Mol have heads to photo version of the the industry of the photometry of the charles of the charles of the the second weight of the charles of the photometry of the charles of the charles of the second weight of the charles of the charles of the charles of the charles of the second weight of the charles of the charles of the charles of the charles of the second weight of the charles of the charles of the charles of the charles of the second weight of the charles of the charles of the charles of the charles of the second weight of the charles of the charles of the charles of the charles of the second weight of the charles of the charles of the charles of the charles of the second of the charles of the second of the charles of the second of the charles of the second of the charles of the charles of the charles of the charles of the second of the charles of the second of the charles of the second of the charles of the second of the charles of the c	This was one of the series concentration was there a part of the series a the revealed to standard was a worth the period modification with a series and an approximation of write series water of the series of the entry of the water of the series of the series of the series series of the series of the series of the series of the series series of the series of the series of the series of the series series of the series of the series of the series of the series series of the series of th		
Designed along the the select sheet of the select select of the select o	Assisted that the Office		
A 20 years that many shares and reporting a straight from stations	The same of solar adds, the goag has made tempted agreem denses.		
Berlander Chenseligele (dies all particular quick antien ing physicianic and the an equilat	California and a second and a second a of Factoria and and participation of Marchine speciality."		
Diversity count of work over performence.	Provide approached to		
and the set			







nt PRACTICE MANAGEMENT IT SERVICE LINE LEADERSHIP FAMILY ONBOARD FOR DNBOARD FOR DNBOARD FOR DNBOARD FOR DNBOARD FOR DNBOARD FOR MANGATION MARKETING MARKETING MARKETING

PhysicianIntegration* **Opportunities/Challenges** POWERED BY TILLER-HEWITT HEALTHCARE STRATEGIES



Penn Medicine Lancaster General Health Physicians

💥 dayton	children's
----------	------------

Liaison Program Launch onboardPLUS Program **Expanded Outreach Team**



Named Top 100 Hospital for **"SPEED OF IMPROVEMENT"**



• Rapid Growth | 75 Annual Recruits

- <10% Experienced Best Practice
- Disparate/Duplicate Processes
- Slow Ramp-up to Productivity
- Rapid Growth | 100 Annual Recruits
- Connectivity/Communication
- Retention Safeguards
- Physician Comradery
- Difficulty Recruiting
- Slow Ramp-Up
- High Turnover
- Slow Credentialing Process
- Lack of Internal Collaboration
- Impasse Between Organizations
- Poor Recruitment/Retention/Staffing
- Toxic Provider Burn-out /Treatment
- Generational "Factions"
- Financial Losses

Results - Featured Publications

- 75+ Participated
- 38 Value Stream Maps
- 142 Action Improvements Discovered
- Master Check List
- 40 Virtual Mentorship Matches (COVID)
- 100+ Participated
- 50 Provider Interviews
- 200 Action (Improvement) Items
- Master Check List
- Mentorship Program
- Recruited + 150 Peds Subspecialists
- From 14 to 5 months
- From 11.5% to 2.7%
- From 322 to 84 days
- Mentorship Program
- healthleaders

M Watson Health.

- **HOSPITAL REVIEW**
- Reunited in Mission
- Immediately Retained 2 Hospitalists
- Fully Staffed Provider Team
- Mentorship Program
- Reduced LOS/Re-Adm Geo-Rounding Instituted
- AmericanCollege of HealthcareExecutives for leaders who care®



TILLER - HEWITT^M HEALTHCARE STRATEGIES

THANKS FOR JOINING US

Tammy Tiller-Hewitt FACHE E: tth@tillerhewitt.com O: 618-651-8700 C: 618-781-2197

